

The City Bridge Trust

Investing In Londoners: Application for a grant



About your organisation

Name of your organisation: Oasis Community Hub Waterloo	
If your organisation is part of a larger organisation, what is its name? Oasis UK	
In which London Borough is your organisation based? Lambeth	
Contact person: Mrs Becky Hughes	Position: Trust Fundraising Manager
Website: http://www.oasisuk.org	
Legal status of organisation: Registered Charity	Charity, Charitable Incorporated Company or company number: 1136965
When was your organisation established? 20/07/2010	

Grant Request

Under which of City Bridge Trust's programmes are you applying? Reducing Poverty
Which of the programme outcome(s) does your application aim to achieve? More Londoners with improved economic circumstances Fewer Londoners experiencing food poverty
Please describe the purpose of your funding request in one sentence. To employ an Advice Centre Co-ordinator and Administrator to run a Foodbank and advice centre in Waterloo and manage a team of volunteers.
When will the funding be required? 01/09/2018
How much funding are you requesting? Year 1: £26,450 Year 2: £32,592 Year 3: £48,844 Total: £107,887

Aims of your organisation:

Oasis Community Hub Waterloo (OCHW) provides community development services for vulnerable and isolated people living in Lambeth & Southwark. Our aim is to build communities that are healthy, safe, supportive and full of opportunity, where each individual is supported to reach their full potential in life. To achieve this we work collaboratively with local people and local partners to identify the needs and find innovative ways of addressing them. This includes designing new services but also bringing together existing ones. This joined up approach allows individuals in the community to address many different challenges in their lives. Oasis aims to build communities characterised by:

? High quality education

? Opportunity - employment, volunteering and local enterprise

? Good, integrated, accessible and sustainable local services

? Safety - low levels of crime and anti-social behaviour

? Good mental and physical health

? Appropriate housing provision and homelessness support

? Cohesion and integration - communities where individuals feel included, connected and supported

Main activities of your organisation:

OCHW incorporates two academy schools (one primary and one secondary run by our sister organisation, Oasis Community Learning), a children and family support centre, a city farm, sports programmes, a foodbank, a debt advice centre, an Hospital A&E based youth mentoring project, a library, a café, a community centre and an adult learning programme. We deliver these services over a range of locations in Southwark and Lambeth.

Week by week our various programmes provide outstanding education for thousands of children, put food on the table for families and individuals facing food crisis, support people burdened by debt, create ways for those of all ages to grow together and encounter a supportive community, help young people discover their potential through music, art, horticulture and sport and offer play sessions and after school support to families with children too.

Number of staff

Full-time:	Part-time:	Management committee members:	Active volunteers:
10	4	3	300

Property occupied by your organisation

Is the main property owned, leased or rented by your organisation?	If leased/rented, how long is the outstanding agreement?
Owned	

Summary of grant request

We are requesting funding for an advice centre and foodbank which will serve the communities of Lambeth and Southwark. Lambeth and Southwark are ranked the 22nd and 23rd most deprived local authorities out of the 326 in England. A third of working age people in Lambeth are living in poverty. There is a 36% chance of being involved in violent crime and unemployment is 35% above the London average. This poverty negatively impacts the health, education and life chances of the people we work with, destroying their hope of ever breaking intergenerational cycles of poverty.

The Hub has been running for 12 years and has become fully imbedded in the local community delivering a range of services itself as well as connecting with other service providers locally. We have learned that joined-up, integrated solutions are the most effective way to achieve meaningful and lasting transformation and as a result have developed a 'hub' model, centred on ensuring that all the services delivered by us and other organisations are mutually supportive and interconnected. The Advice Centre will lie within this context of the local hub and, for this reason, those that engage with us will not only benefit from the Advice Centre but also all the other services available within the hub.

The Advice Centre will provide the following services:

1. Emergency food provision

The Waterloo Foodbank opens six days a week to provide emergency support to local people in crisis by providing nutritionally balanced food. We work with over 140 local frontline organisations who refer clients to us. These include charities, social workers, GPs, schools and housing associations. The Foodbank is an important source of referrals for the Advice Centre.

2. Debt advice

This service is part of Community Money Advice and regulated by the Financial Conduct Authority. We currently have 50 live cases, managing over £475,000 of client debt. Since we started offering debt advice we have permanently had a waiting list of about 20 people. The co-ordinator will aim to increase the number of cases we work with at any one time.

3. Money management course

This course gives people the confidence to manage their own finances by teaching budgeting skills.

The Advice Centre Co-Ordinator currently co-ordinates these services without administrative support. This includes managing a casework load, overseeing stock management of the Waterloo Foodbank, working and building relationships with partner organisations including the Trussell Trust, Community Money Advice and Tesco and managing and recruiting a team of volunteers. Recruiting an administrator would enable the co-ordinator to provide better support for volunteers and increase the capacity of the centre to reach more people in the local community.

In line with City Bridge Trust's vision we want to see a London where all individuals and communities can thrive, especially those experiencing disadvantage and marginalisation. The goal of our hubs is to create a healthy, safe, supportive local community, full of opportunity, where the community is empowered to help themselves and each individual is supported to reach their full potential in life. We have a deeply embedded ethos of inclusion and welcome everyone without exception. By funding these posts, City Bridge Trust will see

Continues overleaf

Continued from previous

more Londoners with Improved economic circumstances, fewer Londoners experiencing food poverty and more people accessing debt services.

We continue to take steps to reduce our carbon footprint and would welcome an environmental audit to help us do this further.

If you need any planning or other statutory consents for the project to proceed, what stage have the applications reached?

Do you have a Vulnerable Adults policy? **Yes**

What Quality Marks does your organisation currently hold?

None

Outputs and outcomes

What are the main activities or outputs you want to deliver? Please include no more than 5. By activities or outputs we mean the services, products or facilities you plan to deliver. If you plan to deliver work over more than one year you should include activities over the full grant period requested. Try to be specific.

The Waterloo Foodbank will run six days a week (three at the Oasis Centre; three at different sites around Waterloo) using a team of about 40 regular volunteers. Over the 3 year period we will aim to provide 7,200 food parcels and signpost up to 100 people to further support.

Year one we will deliver eight debt advice sessions a week and work with 50 people; year three we intend to deliver 20 sessions a week and work with 80 people. Within one year, we expect 90% of our clients to have reduced priority debt.

Year one we will deliver Money Management workshops engaging 15 people and by year three we will deliver workshops engaging 45 people.

To train volunteers to deliver money management workshops, to become debt advice case workers and to provide Foodbank support.

What main differences or outcomes do you hope the activities you have described above will achieve? Please include no more than 5. By differences or outcomes we mean the changes, benefits, learning or other effects that result from the work your project would deliver. These might be for individuals, families, communities or the environment.

We will reduce the number of people experiencing food poverty and improve the health and wellbeing of the local community and improve the educational progress and attainment of children and young people.

We aim to support 195 clients through the debt advice centre over the funding term. 90% of these clients will have reduced priority debt within one year and we expect 17 to go completely debt free.

To improve knowledge and confidence of budgeting, debt management, access to benefits and managing the housing process to increase resilience to debt and housing crisis.

To improve the confidence, skills, aspirations and employability of volunteers, build community cohesion and prevent isolation.

Do you plan to continue the activity beyond the period for which you are requesting funding? If so, how do you intend to sustain it? If not, what is your exit strategy?

We would like to continue the activity beyond the three years and we would expect, with a good impact report, that we would be able to secure funding either from the local authority or from other trusts or corporates.

Who will benefit?

About your beneficiaries

How many people will benefit directly from the grant per year?

7,500

In which Greater London borough(s) or areas of London will your beneficiaries live?

Lambeth (50%)

Southwark (50%)

What age group(s) will benefit?

All ages

What gender will beneficiaries be?

All

What will the ethnic grouping(s) of the beneficiaries be?

A range of ethnic groups

If Other ethnic group, please give details:

What proportion of the beneficiaries will be disabled people?

11-20%

Funding required for the project

What is the total cost of the proposed activity/project?

Expenditure heading	Year 1	Year 2	Year 3	Total
Co-ordinator salary (Inc Pension & NI Contributions)	30,647	31,260	31,885	93,792
Administrator salary (Inc Pension & NI Contributions)	15,145	15,470	15,780	46,395
Office costs & sundries	2,142	2,185	2,229	6,556
Travel & subsistence	1,020	1,040	1,061	3,122
Staff & volunteer costs (Recruitment, training, expenses)	1,622	3,644	3,717	8,983
Marketing, subscriptions, memberships, insurance	2,611	2,663	2,716	7,990
Money Management Course	1,407	0	0	1,407
Monitoring & Evaluation	0	3,000	3,060	6,060
Central Functions (Inc HR, finance, health & safety)	3,264	3,329	3,396	9,989
TOTAL:	57,858	62,591	63,844	184,294

What income has already been raised?

Source	Year 1	Year 2	Year 3	Total
Trusts & Foundations	31,407	30,000	15,000	76,407
TOTAL:	31,407	30,000	15,000	76,407

What other funders are currently considering the proposal?

Source	Year 1	Year 2	Year 3	Total
N/A	0	0	0	0
TOTAL:	0	0	0	0

How much is requested from the Trust?

Expenditure heading	Year 1	Year 2	Year 3	Total
Co-ordinator salary (Inc Pension & NI contributions)	647	1,260	16,885	18,792
Administrator salary (Inc Pension & NI contributions)	15,145	15,470	15,780	46,395
Office costs	2,142	2,185	2,229	6,555
Travel & subsistence	1,020	1,040	1,061	3,122
Staff & volunteer costs (Recruitment, training, expenses)	1,622	3,644	3,717	8,983
Marketing, subscriptions, memberships, Insurance	2,611	2,663	2,716	7,990
Sundries	0	0	0	0
Monitoring & evaluation	0	3,000	3,060	6,060
Central Functions (Inc HR, finance, health & safety)	3,264	3,329	3,396	9,989
TOTAL:	26,451	32,591	48,844	107,886

Finance details

Please complete using your most recent audited or Independently examined accounts.

Financial year ended:	Month: August	Year: 2017
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Income received from:	£
Voluntary income	499,648
Activities for generating funds	102,221
Investment Income	0
Income from charitable activities	2,880
Other sources	58,706
Total Income:	663,455

Expenditure:	£
Charitable activities	594,153
Governance costs	1,059
Cost of generating funds	11,001
Other	5,000
Total Expenditure:	611,213
Net (deficit)/surplus:	52,242
Other Recognised Gains/(Losses):	121,494
Net Movement in Funds:	173,736

Asset position at year end	£
Fixed assets	
Investments	0
Net current assets	211,008
Long-term liabilities	37,272
*Total Assets (A):	173,736

Reserves at year end	£
Restricted funds	166,968
Endowment Funds	0
Unrestricted funds	6,768
*Total Reserves (B):	173,736

*** Please note that total Assets (A) and Total Reserves (B) should be the same.**

Statutory funding

For your most recent financial year, what % of your Income was from statutory sources?
0%

Organisational changes

Describe any significant changes to your structure, financial position or core activities since the date of your most recent accounts:

N/A

Previous funding received

Please list the funding received by your organisation from the following statutory sources during the last THREE years.

	Year 3 £	Year 2 £	Most recent £
City of London (except City Bridge Trust)	0	0	0
London Local Authorities	0	2,550	7,475
London Councils	0	0	0
Health Authorities	68,000	109,990	49,149
Central Government departments	0	0	0
Other statutory bodies	40,000	30,000	0

Previous grants received

Please list the grants received by your organisation from charitable trusts and foundations (other than City Bridge Trust) during the last THREE years. List source, years and annual amounts. Please include the 5 largest only.

Name of Funder	Year 3 £	Year 2 £	Most recent £
Jamie's Farm	30,000	30,000	30,000
Trusthouse Charitable Foundation	0	0	50,000
London Community Foundation	0	20,000	20,000
Bank of America	0	0	20,000
Walcot Foundation	0	0	15,000

Declaration

I confirm that, to the best of my knowledge, all the information I have provided in this application form is correct. I fully understand that City Bridge Trust has zero tolerance towards fraud and will seek to prosecute and recover funds in every instance.

Please confirm: Yes Full Name: **Becky Hughes**

Role within **Trusts Fundraising Manager**
Organisation: